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Eighteen months ago, I was sitting at my computer, wedged between a dripping coffee maker to my left and the company's CFO five feet to my right. Every keystroke shook the flimsy fold-out card table that served as my desk, on loan to the company from another employee's garage. We were packed in the largest of three rooms in a 2,500 square foot space baking in the heat generated by ten co-workers in close quarters, fifteen running computers, and an abnormally warm summer. On the glass doorway was etched the ghostly lettering of the former company occupying the space, serving as a grim reminder of the ever-present possibility of failure.

Two weeks earlier, I had been in my company's small conference room sitting at the table surrounded by familiar faces from my last employer. Silicon Valley is incestuous: teams migrate from one company to the next, so I was not surprised to find myself recruited to join my old boss's newest project. They were selling another David versus Goliath story, featuring a small rag-tag team of engineers defeating a seemingly insurmountable industry leader. Despite my skepticism, I still had a free-running imagination fed with nostalgic thoughts of Bill Hewlett and Dave Packard working on their first audio oscillator in a Palo Alto garage. But at my last start-up company, we had challenged a corporation for a piece of the industry pie, and nine years and \$330 million dollars later, the company was a hollow shell doing mostly engineering contractor work. I was lucky enough to join that company late in the game and sell my stock options early, but many others spent a significant portion of their career at a company that came close to glory but ultimately fell short: Goliath 1, David 0.

This time they were telling me it was going to be different; they were always saying this time would be different. I asked them how a small, poorly funded start-up company could go against a giant corporation, which was also the undisputed king of our market, with nearly \$400 million in quarterly revenue. After signing a non-disclosure agreement, I was let in on the big secret, the meaning of the "C" in the company name: we were going to use recent innovations in carbon nano-tubes to revolutionize the industry. These nano-scopic cylindrical fibers that allow unparalleled circuit density would be David's tiny, secret sling.

With the financial incentive of stock options and the confidence gained by working with a crack technical team, everyone was working at full capacity. There were scribbled drawings with names and dates taped up on a wall. These were the jotted ideas from our team of electrical engineers and physicists with M.S. and Ph.D. degrees from schools like Harvard, Stanford, and M.I.T. One posting was my recent workings of a carbon nano-tube electro-mechanical configuration bit, an idea that a co-worker and I had developed that I would write up and the company would push through the patent process. By packing a dozen well-caffeinated physics and electronics geniuses into a pathetic three-room rental that resembled a low-budget movie studio, we had created the primordial soup of intellectual invention. As a result of our collective ideas, our seasoned team, our innovative ideas, and nano-technology being the latest buzzword in investment, we were soon funded by venture capitalists for \$10 million. It was

immensely exciting to be the tenth employee in a growing start-up company that would have to upgrade offices and dramatically expand staff in an up-scaling war against the industry titan.

The increased design responsibility and unbounded architectural creativity that comes with working for a start-up is unparalleled. However, the necessity of side-stepping patented intellectual property belonging to our competitor, which covered all aspects of our design, from manufacturing to testing, placed a heavy burden on the design team. This danger was extremely real, as a similar start-up had collapsed following an infringement lawsuit related to unauthorized reproduction of a bit stream. As the designer of three different components, I examined our competition's sixteen patents related to the memory aspect of the device. It was immensely satisfying to study, absorb, and then circumvent patent claims as I designed a conceptually similar but un-patented version of three memory blocks.

I am interested in serving as general counsel for a corporation focused on advanced semiconductor technology. My diverse work experience and master's degree provide a perfect foundation to tackle the issues faced by a general counsel. I am drawn to the challenges I will find at the intersection of intellectual property, product liability, and corporate law. At this juncture in my life, I seek more challenge and personal growth in a field that calls on my written skills, attention to detail, and love of technology. My background in nano-technology will bring a unique perspective to the NYU classroom and will make me extremely marketable upon graduation. By pursuing a law degree, I intend to enter a profession that aligns with the interests and aptitudes I have discovered and developed through real work experience. It is through deep personal reflection that I have decided that law is the natural extension of my training, personality, and talents.